



January 30, 2015

The Honorable Barack H. Obama
President
The White House
Washington, DC 20500

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Dear Mr. President:

As members of Norwegian Air's U.S.-based crew, we would like to express our strong support for swift approval of Norwegian Air International's foreign air carrier permit application currently pending before the U.S. Department of Transportation. We humbly request that your administration approve NAI's permit, which will deliver substantial economic and job creation opportunities to America's communities, help achieve your stated goal of significantly increasing foreign tourism to the U.S., and provide the public on both sides of the Atlantic a new, consumer-friendly option in air travel.

We are among a growing cadre of Americans working for Norwegian, and are anxiously awaiting the launch of NAI's transatlantic service. We and our fellow crew are grateful for the opportunity to join the Norwegian family, as we have found Norwegian's training program, compensation and benefits package to be of the highest quality and market competitive. In fact, many of us have left U.S. legacy carriers because the wages and benefits at Norwegian are better. Of the 5,500 U.S. applications Norwegian received, we are among the 300 selected for cabin crew posts. Along with cabin crew, Norwegian is poised to begin hiring its first series of U.S.-based pilots to operate the carrier's trans-Atlantic service.

As a fully-licensed European carrier meeting all U.S. statutory and regulatory requirements to serve the United States, NAI is entitled to be granted "appropriate authorizations and permissions with minimum procedural delay" by DOT – which is provided for under the U.S.-EU Open Skies Agreement. However, opponents of Norwegian are working to undermine NAI's application and its ability to serve the United States. Such efforts go against America's international commitments and go against the American spirit of competition.

Norwegian, in its efforts to affordable international air travel to the U.S., has made a strong commitment to the U.S. economy. Norwegian is investing heavily in its U.S.-based workforce of which we are proud to be a part. In addition, Norwegian is helping to grow our economy through the purchase of billions of dollars of Boeing's most modern and fuel-efficient aircraft, which will be the backbone of NAI's international fleet. Norwegian also is helping to achieve your laudable goal of bringing 100 million new foreign tourists annually to American destinations by 2021, which you have stated will have a substantial and direct positive impact on our overall economy.

As part of its U.S.-based crew, we are grateful for the opportunity to work for Norwegian and excited about the carrier's future prospects. We humbly ask your administration to approve without further delay Norwegian Air International's application.

Sincerely,

cc: Denis McDonough, Chief of Staff to the President
Jeffrey Zients, Director of the National Economic Council
Valerie Jarrett, Senior Advisor to the President
Anthony Foxx, United States Secretary of Transportation